### **MISSION AND VISION**

Crosshatch builds strong communities through the intersections of art, farming, ecology and economy.

Crosshatch envisions communities that are grounded in place: where people connect through stories, music, art, shared work, and food, and where the economy and culture are rooted in the restoration of the earth and its people.

## **CORE VALUES**

In all things, XH applies respect, empowerment, connection, collaboration and quality.

In instilling these core values, XH is adaptive, comprehensive, innovative, vulnerable and aware.

### **WHO WE SERVE**

We support people with contagious curiosity, and people more interested in working together than working alone.

# **OUR VALUE PROPOSITION**

- scaffolding for community-scale work
- affordable, DIY/DIT solutions
- creating memories of the future
- mutual aid and solidarity
- prototyping and evolving small-scale programs to find what works here
- "what we need is here"

Priority	Strategic Goals	Objectives
P1: Financial Stability	Build on a strong foundation of fiscal responsibility for future growth.	<ul> <li>increase earned income</li> <li>reach new donors</li> <li>develop funding model to launch and sustain Hatchquarters</li> <li>maintain and grow a cash reserve</li> </ul>
P2: Inspire, Educate, Promote	Speak louder and more clearly, please.	<ul> <li>launch XH Media</li> <li>continue to provide excellent learning opportunities, both online and in the field</li> <li>connect the community and build strategic partnerships invest in marketing and get a lot better at it</li> </ul>
P3: Internal/Operational Excellence	Clarify and become more efficient, built on a foundational culture of care.	<ul> <li>create clear roles and action plans for board and staff.</li> <li>re-engage and develop volunteer program</li> <li>attract top talent by providing quality benefits and creating employee policies that prioritize self-care.</li> <li>invest in board recruitment and education</li> </ul>
P4: Enhance and Expand Program- ming	Reach wider communities	<ul> <li>audit the accessibility of all of our programs</li> <li>build partnerships with more diverse organizations to reach more diverse audiences</li> <li>balance online offerings that crush time and space limitations with in-person gatherings that retain a local focus. In all cases, strive to include the warmth of human connection.</li> </ul>

# **KEY PERFORMANCE INDICATORS**

- depth, breadth and diversity of engagement a butts in seats question
- programs toolkitted and expanded
- # of people who have benefitted from scaffolding (from artists recv EF\$ or a residency to farmers gaining knowledge to a community member gaining access to new tools and techniques at HQ)

#### **OUR NEEDED CAPABILITIES**

- greater staff capacity for programming, communication and development
- strong volunteer program, including committees and board runway
- speaking clearly about the Crosshatch vision
- the ability to teach exceptional governance
- a comprehensive vision that integrates the many pieces and communicates the poetry of the work

## **ASPIRATION: HATCHQUARTERS**

- Develop 50 acres of farmland into Hatchquarters, an ecological farmstead + maker space + artist residency + community space
- Support our community in developing space for social dances,

art exhibits, potlucks, classes, and more

• Materialize the concept "art meets earth" through the collaboration of artists, farmers, and ecologists at Hatchquarters